

Decision Maker: HEALTH AND WELLBEING BOARD

Date: 24 September 2020

Title: Integrated Commissioning Board Update

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Ward: All

1. Summary

The Integrated Commissioning Board provides leadership, strategic oversight and direction for all health and social care integrated commissioning programmes and processes undertaken jointly by Bromley health and care partner agencies.

Some of the work of the Board at April 2020 was put on hold whilst health and care partners focused on responding to the demands of Covid-19. The Board's work also helped with the local response to Covid-19 through the delivery of an integrated health and social care response.

This report provides a brief summary of the current workload of the Board.

2. Reason for Report going to Health and Wellbeing Board

The Integrated Commissioning Board Support has a specific role in supporting the work of the Health and Wellbeing Board in delivery of the key priorities identified in the Health & Wellbeing Strategy. The Board provides twice yearly update reports on progress to the Health and Wellbeing Board at mid-year (Sept/October) and year end (March/April).

3. **SPECIFIC ACTION REQUIRED BY HEALTH AND WELLBEING BOARD AND ITS
CONSTITUENT PARTNER ORGANISATIONS**

The Health and Wellbeing Board is required to note the current workload of the Integrated Commissioning Board as summarised in 4.4 of this report.

Health & Wellbeing Strategy

The work of the Integrated Commissioning report will have a direct and or indirect impact on all of Bromley's Health & Wellbeing Strategy Indicators

Financial

1. Cost of proposal: Not applicable
 2. Ongoing costs: Not Applicable
 3. Total savings: Not Applicable:
 4. Budget host organisation: n/a
 5. Source of funding: n/a
 6. Beneficiary/beneficiaries of any savings: n/a
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Supporting Public Health Outcome Indicator(s)

The work of the Integrated Commissioning report will have a direct and or indirect impact on all of Bromley's Public Health Outcome Indicators

4. COMMENTARY

4.1 Background to the Integrated Commissioning Board

The Integrated Commissioning Board (ICB) provides leadership, strategic oversight and direction for all health and social care integrated commissioning programmes and processes undertaken jointly by Bromley health and care partner agencies. Its key responsibilities include:

- Leading and directing arrangements for integrated commissioning of health and social care
- Supporting the work of the Health and Wellbeing Board in delivery of the key priorities identified in the Health & Wellbeing Strategy.
- Overseeing the management of joint resources that enable effective integrated commissioning programmes
- Producing a Local Plan, which allows the Council and CCG to draw down the Better Care Fund (BCF)
- Develop a co-ordinated approach to managing and developing the local provider market across health and care services.
- Ensuring the CCG and the Council are well positioned to meet the emerging requirements from legislation, national/regional policy or best practice guidance.

The Board is co-chaired by the Council's Director of Adults Services and the CCG's Borough Director.

4.2 The Integrated Commissioning Service

A key outcome of the Board's work in 2019/20 was the creation of an Integrated Commissioning Service that brought together the health and care commissioning teams for out of hospital and community services from across the Council and the Bromley Borough service from South East London CCG. Led by an Assistant Director for Integrated Commissioning, who works across the Council and CCG, this new service now plays a key role in supporting the work of the Board. The new service was established in April 2020.

4.3 Impact of Covid-19 and Recovery Planning

The Covid-19 pandemic has impacted on the work of the ICB in a number of ways. In some cases projects and programmes led by the Board were temporarily put on hold while agencies gave priority to work on responding to the pandemic. In many instances the work of the Board made a significant contribution through the facilitation and delivery of an integrated health and care response to the pandemic. The Board has continued to meet throughout the pandemic.

Now that ICB health and care partners are implementing their recovery plans work is resuming on all those projects and programmes that had been paused.

4.4 The Integrated Commissioning Board Work Programme 2020/2021

The current workload of the Board is as follows:

Project/Programme	Detail	Next steps
One Bromley	Supporting the work of the One Bromley Local Care Partnership	Integrated commissioning in support of the One Bromley Recovery Plan
One Bromley Recovery Plan	Commissioning and recommissioning services as part	Implementation

	of systems recovery from Covid-19	
Ageing Well Strategy	Multi-agency health and care strategy for older people	Delivering on Action Plan
Learning Disabilities Strategy	Multi-agency health and care strategy for adults with a learning disability	Partnership Board to lead on the strategy to be launched in October 2020
Care Homes Market Position Statement	A market position statement for care homes has been in development over the last year	This work is being reviewed due to the impact of Covid-19 on care homes
Integrated Mental Health and Wellbeing Strategy	Multi-agency health and care strategy for adults needing mental health services support	An Action Plan to be agreed at the ICB in September 2020
Falls Project	Implementing a new therapies response to falls	Learning from Covid and developing pathways with Kings College Hospital NHS Trust
All Ages Autism Board Action Plan	Multi-agency action plan focused on improving advice, information and support to children and adults with autism	Developing the support to adults actions in the plan; Supporting the Board in implementing plans
Integrated Therapies Programme (including Community Equipment Service)	Programme of work to consider all therapies provision and look at how services and professionals can work better together and with clearer pathways.	The programme was launched in August 2020 and is scheduled to report on early proposals in December 2020
Hospital Discharge and Single Point of Access (SPA)	Multi-agency programme and integrated service to support hospital discharge and with Single Point of Access (SPA) integrated service supporting Covid-19 hospital discharge	Agreement is made to continue with the SPA service until April 2021. A decision on the longer term arrangements is to be made by January 2021. 2020/21 Winter Planning arrangements are being reported to the HWB Board separately
End of Life Programme	Establishing a new programme of work to consider end of life care provision	A new End of Life Board will be launched in October 2020
Child and Adolescent Mental Health (CAMHS) Programme	Recommissioning of the CAMHS provision and development of trailblazer project	New CAMHS contract to be awarded this autumn
Better Care Fund (BCF) and iBCF	Oversight of Bromley allocation of funds that support joint health and care working	Ongoing oversight of the fund – reported separately to the Health and Wellbeing Board
Integrated Brokerage project	Project to develop an integrated brokerage service across the	Service changes to be

	Council and CCG	introduced in 2021
Domiciliary Care	Recommissioning domiciliary care services	Service procurement begins in September 2020 with new services beginning August 2021
Special Educational Needs and Disabilities (SEND) Commissioning	Linked to SEND Governance Board work programme, delivery of key aspects on the SEND Reforms as well as improvements to commissioned services	Delivery of post-inspection action plan by March 2021 Development of proposal for new free school in Bromley with an integrated health/care offer
Personalisation	Roll out of personal health and care budgets across services, with wheelchairs and mental health aftercare packages focused on at the next stage. Work instigated to improve infrastructure to support personalised services.	Delivery of personalised wheelchair and mental health aftercare packages, with initial stage of project completed in March 2021.

5. IMPACT ON VULNERABLE PEOPLE AND CHILDREN

The Integrated Commissioning Board is focused on improving health and care outcomes for all Bromley residents and has a specific focus on improving outcomes for the Borough's most vulnerable people and children.

6. FINANCIAL IMPLICATIONS

There are no financial implications arising from this report.

The Integrated Commissioning Board has oversight of the Better Care Fund and Improved Better Care Fund allocations, the 2020/21 budgets for which are £24.9m and £6.3m respectively.

Non-Applicable Sections:	<ul style="list-style-type: none"> • LEGAL IMPLICATIONS • IMPLICATIONS FOR OTHER GOVERNANCE ARRANGEMENTS, BOARDS AND PARTNERSHIP ARRANGEMENTS, INCLUDING ANY POLICY AND FINANCIAL CHANGES, REQUIRED TO PROCESS THE ITEM • COMMENT FROM THE DIRECTOR OF AUTHOR ORGANISATION
Background Documents: (Access via Contact Officer)	Agenda and papers for the Integrated Commissioning Board: <ul style="list-style-type: none"> • 18 May 2020 • 20 July 2020